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**From:** Short, Julie A <ShortJA@state.gov>  
**Sent:** Friday, August 5, 2011 3:49 PM  
**To:** Graze, Deborah E  
**Cc:** Yeboah, Deniece O  
**Subject:** 2009 S Memo Look-ahead  
**Attachments:** DRL Look Ahead Paper for the Secretary 2009.docx

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