

RELEASE IN PART  
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**From:** Sullivan, Jacob J <SullivanJJ@state.gov>  
**Sent:** Friday, November 12, 2010 2:27 PM  
**To:** H  
**Subject:** FW: 3Ds Forward - Asia Pacific

## -----Original Message-----

**From:** Campbell, Kurt M  
**Sent:** Friday, November 12, 2010 12:19 PM  
**To:** Sullivan, Jacob J  
**Subject:** Fw: 3Ds Forward - Asia Pacific

## ----- Original Message -----

**From:** [REDACTED] SES PACOM J005 [REDACTED]  
**To:** Campbell, Kurt M  
**Cc:** Patel, Nirav S; Loi, James L  
**Sent:** Fri Nov 12 12:09:40 2010  
**Subject:** 3Ds Forward - Asia Pacific

B6

Kurt

I wanted you to know that the initiative the Secretary, ADM Willard and we discussed at dinner here is well underway.

At ADM Willard's direction our Senior USAID rep and I have launched a project to inventory PACOM, USAID and State activities in an initial basket of topics and areas (LMI, Vietnam, Indonesia, Oceania and education, engineering, maritime security) and to identify and exploit opportunities for greater coordination. FYI, Secretary Clinton raised the initiative again with ADM W and me during our chat on the tarmac prior to her departure from Honolulu and ADM W committed with enthusiasm. He subsequently reported his intention to SecDef Gates as well. Secretary Clinton stressed to us the need to label the initiative so that communications on the topic will capture our intent.

Intending to echo Secretary Clinton's use of 'forward deployed' to describe diplomatic and develop efforts, as well as the three "Ds" of the QDDR, we are calling our project "3Ds Forward".

With USAID and other agencies representatives already under my 'purview' in my dual-hatted position as Director of Pacific Outreach (J9) my own connectivity with USAID here could not be closer; we are all very excited to have brought USAID's activities up to a level that garners the Commander's personal attention. This is very new at PACOM and portends progress for USAID-PACOM and State teaming.

We will look to build on existing ad hoc coordination with an eye to identifying and institutionalizing best practices in support of all

three organizations' priorities in ways that can be easily modeled to other Cocom. Under our work plan we intend to brief initial results to ADM Willard next month and to take advantage of opportunities such as the Dec 14-15 USAID Asia Mission Directors Conference (Bangkok) and our own PACOM Commanders Conference early in 2011. Of course, we will keep you updated so that, as appropriate, you will be in a position to demonstrate progress to the Secretary as we promised at dinner.

**RECOMMENDED ACTION:** Our USAID rep at PACOM has advised USAID up to the level of USAID Deputy Assistant Director for Asia. In order to assure that more senior USAID colleagues are brought onto the team early, and to prevent anyone later thinking we moved out with just two of the three legs of this stool in place, you might consider alerting by email or telephone call your appropriate colleagues at very senior levels of USAID.

Thanks.

[Redacted]

Foreign Policy Advisor (FPA-POLAD) and  
Launch Director of the Pacific Outreach  
Directorate (J9),  
U.S. Pacific Command

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B6