

RELEASE IN PART B5,B6

**From:** Mills, Cheryl D <MillsCD@state.gov>  
**Sent:** Sunday, January 24, 2010 11:39 AM  
**To:** H  
**Subject:** Multi-Donor Trust Fund Background Memo  
**Attachments:** FINAL MDF IM for the Secretary.docx

This document in text below is coming up the line to you as material for your trip. This is separate (but related) to what we discussed earlier today. This focuses on the MDTF, using the tsunami model as a guide.

I also have tasked Jean-Louis to put together a think piece for this evening that we can look at re: the larger issue of ensuring efficient, effective coordination of: bi-lateral donors investment, MDTF, and private fund/NGO efforts that all must come together in a coherent fashion. Of not in this memo is fact that in tsunami, there was a GOI reconstruction plan



B5

See below on the Mult-Donor Trust Fund

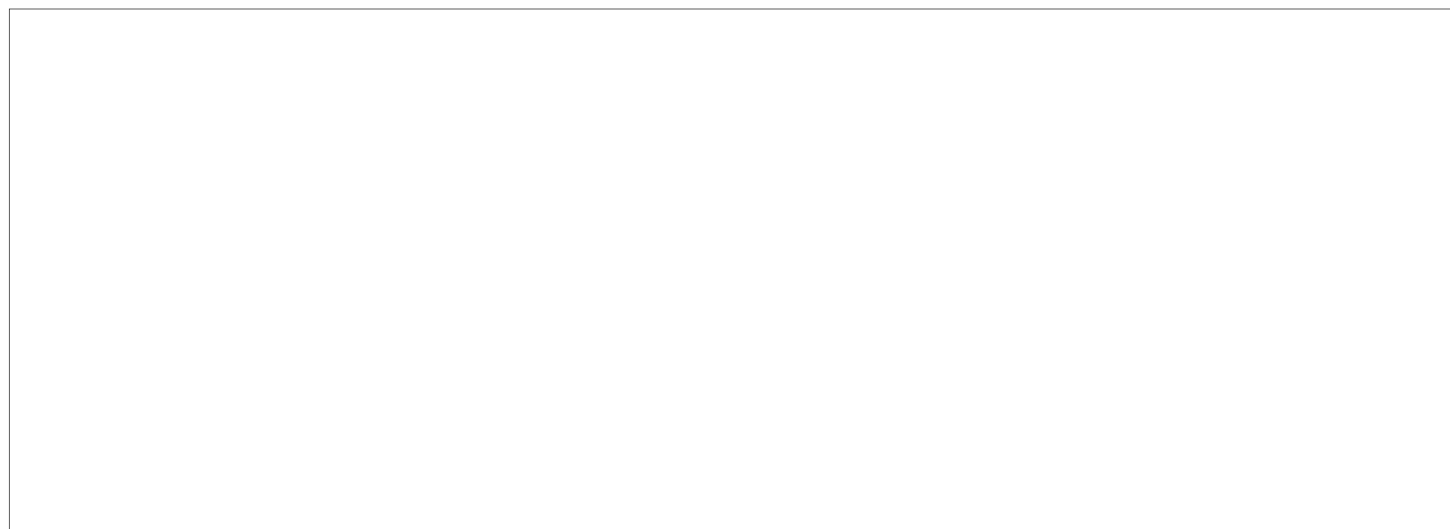
**SENSITIVE BUT UNCLASSIFIED**

January 24, 2010

**INFORMATION MEMO FOR THE SECRETARY**

**From: C – Cheryl Mills**  
**Re: Creation of a Multidonor Reconstruction Fund (MDF) for Haiti**

This memo provides a summary of key issues related to the creation of a multidonor reconstruction fund for Haiti (MDF), incorporating lessons learned from reconstruction efforts following the 2004 tsunami.





### Lessons from Aceh:

- **MDFs encourage greater donor participation:** Smaller donors joined the Aceh fund because they wished to support reconstruction efforts but lacked independent capacity and often did not have strong views on how to pursue reconstruction. They wanted the Bank to assume fiduciary responsibilities for the funds in a high-risk environment, and also to take a lead in ensuring that the funds go to prioritized activities.
- **Develop an outreach strategy:** The Aceh MDF Secretariat developed an Outreach Strategy that includes regular radio talk shows, field visits to meet and discuss with beneficiaries, and communication through advertisements as well as a telephone hotline.
- **Engage the government in dialogue:** The Aceh MDF received praise for engaging the GoI in policy dialogue. The MDF was an entry point for engaging on conditions for sustainability, relevance and impact.
- **Appointment on Envoy:** The appointment of a high-profile UN Special Envoy (former President Clinton) increased the availability of funding and willingness of international agencies to try new approaches. It also could provide one forum for coordination among donors, if the Envoy's office is adequately supported.
- **Disaster prevention:** The tsunami underscored the critical role of disaster prevention in "building back better." It is difficult to overemphasize the importance of embedding risk reduction into recovery, especially in Haiti, where natural disasters have caused enormous human suffering.

- **Coordinate proliferating aid agencies:** Large numbers of both public and private aid agencies are likely be active in Haiti for some time. It is important to develop effective coordinating mechanisms and work to ensure that agencies bring actual expertise to the country, reduce turnover of international staff, and seek staff with appropriate language skills.
- **Authoritative Assessment:** Authoritative joint assessments involving the UN, the Red Cross, and national governments could have a beneficial impact on the decision making process and ensure broad buy-in.

**Drafted:**

**Peter Harrell, S/P – x. 7-0724;**  **(cell)**  
**Ted Andrews, S/P**

B6

**Cleared:**

**WHA – Julissa Reynoso (ok)**  
**PRM – Eric Schwartz (ok)**  
**L – Harold Koh (ok)**

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**From:** Harrell, Peter E  
**Sent:** Sunday, January 24, 2010 10:53 AM  
**To:** Mills, Cheryl D  
**Cc:** Curtis, Meghann A; Reynoso, Julissa  
**Subject:** RE: Urgent: Revised IM on MDFs

Cheryl,

Do you want to take a last look at this final version before I send it on for inclusion in S's book?

Peter

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**From:** Mills, Cheryl D  
**Sent:** Sunday, January 24, 2010 10:40 AM  
**To:** Harrell, Peter E  
**Cc:** Curtis, Meghann A; Schwartz, Eric P  
**Subject:** RE: Urgent: Revised IM on MDFs

Great - thanks

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**From:** Harrell, Peter E  
**Sent:** Sunday, January 24, 2010 10:30 AM  
**To:** Mills, Cheryl D  
**Cc:** Curtis, Meghann A; Schwartz, Eric P  
**Subject:** RE: Urgent: Revised IM on MDFs

I am proofreading now and hope to have final w/in about 20 minutes.

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**From:** Mills, Cheryl D  
**Sent:** Sunday, January 24, 2010 10:21 AM  
**To:** Schwartz, Eric P; Harrell, Peter E  
**Cc:** Mills, Cheryl D  
**Subject:** RE: Urgent: Revised IM on MDFs

This is looking good.

Can you also catch the typos in it.

What is timeline for a final draft?

cdm

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**From:** Schwartz, Eric P  
**Sent:** Sunday, January 24, 2010 10:06 AM  
**To:** Harrell, Peter E; Reynoso, Julissa; Brigety, Reuben; Curtis, Meghann A; Slaughter, Anne-Marie; Mills, Cheryl D; Andrews, Theodore H; Valenzuela, Arturo A; Koh, Harold Hongju; Eichensehr, Kristen E; Townley, Stephen G  
**Cc:** Nagy, Eleanor  
**Subject:** RE: Urgent: Revised IM on MDFs

Peter:  
With edits in track changes. Most are self-explanatory, but call if you have questions – I'm in the office.

I've also made two marginal comments that you should consider.

Best,  
Eric

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**From:** Harrell, Peter E  
**Sent:** Saturday, January 23, 2010 8:33 PM  
**To:** Reynoso, Julissa; Brigety, Reuben; Schwartz, Eric P; Curtis, Meghann A; Slaughter, Anne-Marie; Mills, Cheryl D; Andrews, Theodore H; Valenzuela, Arturo A; Koh, Harold Hongju; Eichensehr, Kristen E; Townley, Stephen G  
**Subject:** Urgent: Revised IM on MDFs

Eric,

I have revised the IM per your extremely helpful comments--I am hardly the expert on these issues, but I am the body available to draft today... Please take a look at these revisions.

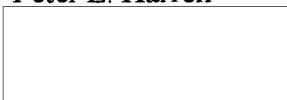


Peter Harrell  
S/P

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**From:** Peter Harrell <[redacted]>  
**To:** Harrell, Peter E  
**Sent:** Sat Jan 23 20:25:15 2010  
**Subject:** Revised IM on MDFs

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Peter E. Harrell



B5

B6