

RELEASE IN FULL

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**From:** Mills, Cheryl D <MillsCD@state.gov>  
**Sent:** Monday, September 28, 2009 11:46 AM  
**To:** H  
**Cc:** Abedin, Huma; Sullivan, Jacob J  
**Subject:** Proposed Final Retreat Agenda  
**Attachments:** 2009-09-28 Senior Leadership Retreat - Discussion Draft - Revised2.docx

Attached and below is the proposed final Retreat Agenda.

The chief challenge I see is in having each bureau give 3 minutes on their top 3 priorities.

I think it is worthwhile from the standpoint that this is the first time all will be together with the chance to see/meet and hear from everyone, but it will take time to hear from everyone. I've broken it up into 2 sections of an hour each. Without these sections, the Retreat would breathe – with them it's tight though I have left padding in each section.

I also am holding a place for up front for Susan Rice to present if she comes – she has not rsvped.

Please see below and attached and advise if there are other suggested changes.

Bill Burns cannot attend the retreat and currently will give his update on Iran to Jim; we also will have Jim address Iraq in his overview too.

Cdm

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Leadership Learning Retreat  
 Department of State  
 Blair House  
 October 2, 2009

Notional Timeline

- 8:00am: Continental Breakfast
- 8:30am: Overview and Strategic Objectives for Retreat [CDM]
- 8:35am: Foreign Policy in the Obama Administration [HRC]
- o Priorities
  - o Our Accomplishments To Date
- 8:50am The Next 6 Months
- On the Horizon (including Iraq/Iran) [Jim Steinberg] [10 min]
  - The 2011 Budget Challenge [Jack Lew] [10 min]
  - QDDR: Restoring Diplomacy/Elevating Dev [10 min]

- Presentation by Anne Marie Slaughter/Alonzo Fulgham

- USUN – The Future and Multilaterism [TBC]

9:25am: Ask the Secretary: Questions and Answers [30 minutes]

10:00am: Urgent Threats Panel

- Middle East – George Mitchell [7 min]
- Af/Pak – Richard Holbrooke [7 min]
- North Korea – Steve Bosworth [7 min]
- Q & A [20 min]

10:45am Coffee Break

11:00am Around the World, Department, and USAID Priorities

- Top 3 Priorities for Each Bureau/Dept – List Style
- 3 minutes each
- [USAID, USUN, SES(Gratation), E, PM, ECA, IIP, PA, M, CA, DS, FSI, HR, G, DRL, OES, PRM, G/TIP]

12:00: Lunch

- Lunch Presentation at 12:20pm
- Presenter: Alec Ross – 21<sup>st</sup> Century Statecraft [10 min]

1:00pm: Partnering for Success – Paradigms and Pitfalls

- Overview by Maria Otera
- Breakout into 4 Groups of 15 with facilitator and note-taker [40 min]
  - Whole of State/USAID/MCC Approach – How Should this Occur
  - Partnering and Leading Through the Interagency
  - Regional and Functional Bureaus – How Can They Connect
  - In-Country USG Coordination – What is the Paradigm?

2:00pm Presentation of Working Group Findings

- Presentation by Group Facilitator (or Other) of Lessons and Best Practices [5 min per group]
  - Whole of State/USAID/MCC
  - Partnering and Leading Through the Interagency
  - Regional and Functional Bureaus – Ensuring Connections
  - In-Country USG Coordination – the Art of the Possible?
- Q/A to each group [25 min]

2:45pm Coffee Break

3:00pm Transnational Challenges:

- Non-Proliferation – Ellen Tauscher [5 min]

- Climate Change – Todd Stern [5 min]
- Global Health – Dana/Gloria [5 min]
- Global Hunger & Food Security – Moore [5 min]
- Questions and Answers [20 min]

3:45pm:

Around the World, Department, and USAID Priorities

- Top 3 Priorities for Each Bureau/Dept – List Style
- 3 Minute presentations
- [AF, EUR, EAP, NEA, SCA, WHA, IO, INL, SR/PPP, SR/ME, INR, H, CPR, OCR, CT, ~~GAC~~, GWI, IEC, CRS, WCI]

5:15pm:

The Challenges on the Horizon [HRC]

- HRC expresses appreciation for work done today
- Outlines the Challenges Ahead
- Seeks Investment and Commits to Follow-Up

5:30pm

Retreat Concludes